EXHIBIT E

The Child Care Trilemma

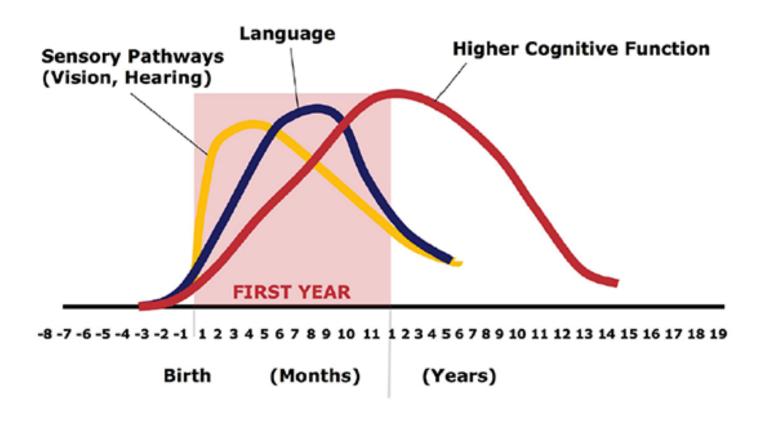
Its impact on Accessibility/Affordability/Quality and why it matters to AR businesses



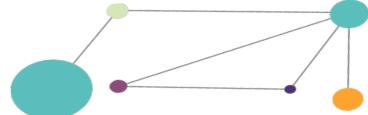


Human Brain Development

Neural Connections for Different Functions Develop Sequentially





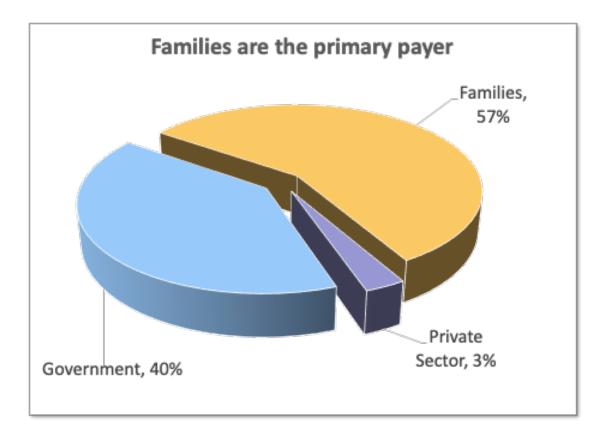




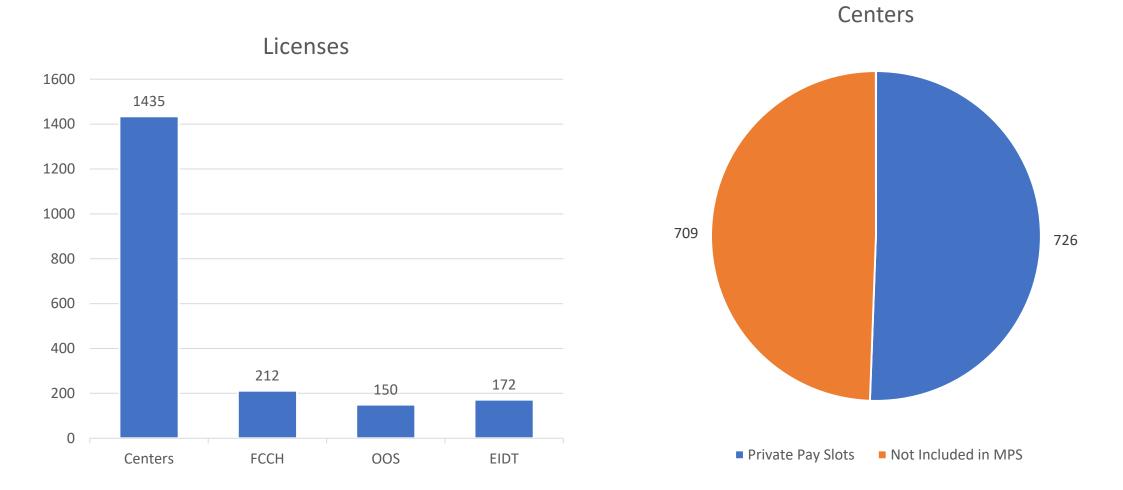


The ECCE Market

- The ECCE market is mainly private sector businesses (85-90%)
 - Most are small businesses
 - Multi-site organizations are about 10% of industry
 - Publicly operated sites are less than 5% of industry
- 675,000 businesses, employing 1.5 million



The Arkansas ECCE Market



https://medicine.uams.edu/familymedicine/wp-content/uploads/sites/7/2024/02/Arkansas_Market-Price-Study_2023_Final_Revised-1.pdf

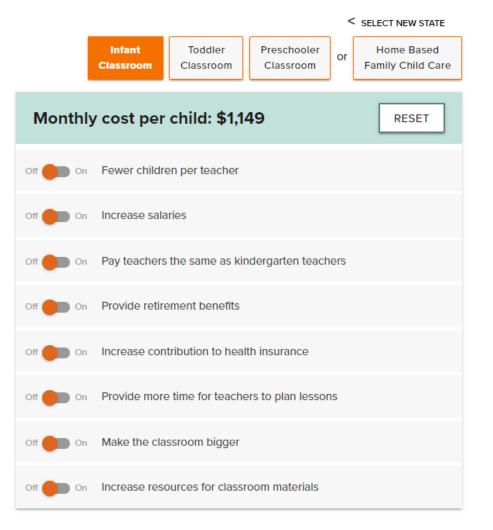
Consumer Demand

- Families are biggest buyers of ECE, price-sensitive consumers
- Higher quality ECE costs more than most families can afford, which lowers demand for quality
- ECE market encourages price competition low tuition fees – which discourages supplier investment in quality



WHERE DOES YOUR CHILD CARE **DOLLAR GO?**





https://www.costofchildcare.org/

ource: CAP, "Where Does Your Child Care Dollar Go?," 2018