

**REMEDIATION REPORT (3-YEAR SUMMARY)**

**ALL STUDENTS**

**Fiscal Year 2010-11 through 2012-13**

Institution	Total Revenue			Total Expenditure		
	2010-11	2011-12	2012-13	2010-11	2011-12	2012-13
ASUJ	\$ 2,239,121	\$ 1,191,707	\$ 1,155,250	\$ 1,755,589	\$ 1,246,026	\$ 1,603,410
ATU	\$ 1,843,265	\$ 1,899,929	\$ 1,865,485	\$ 1,387,821	\$ 1,467,163	\$ 1,425,875
HSU	\$ 527,299	\$ 599,385	\$ 597,717	\$ 801,062	\$ 583,815	\$ 585,299
SAUM	\$ 1,066,666	\$ 960,315	\$ 770,339	\$ 1,244,390	\$ 1,087,993	\$ 924,185
UAF	\$ 307,136	\$ 258,125	\$ 258,779	\$ 627,419	\$ 473,708	\$ 390,677
UAFS	\$ 1,834,331	\$ 1,495,208	\$ 1,645,296	\$ 2,895,047	\$ 2,494,947	\$ 2,628,838
UALR	\$ 1,159,001	\$ 1,170,340	\$ 338,006	\$ 1,599,617	\$ 1,603,172	\$ 1,325,567
UAM	\$ 929,581	\$ 983,917	\$ 1,071,822	\$ 1,157,997	\$ 1,142,680	\$ 1,142,782
UAPB	\$ 1,556,274	\$ 1,257,315	\$ 1,104,799	\$ 2,841,450	\$ 2,355,356	\$ 1,916,991
UCA	\$ 982,707	\$ 952,292	\$ 1,446,359	\$ 1,430,729	\$ 1,264,980	\$ 1,593,844
<b>Sub Total</b>	<b>\$ 12,445,380</b>	<b>\$ 10,768,533</b>	<b>\$ 10,253,851</b>	<b>\$ 15,741,121</b>	<b>\$ 13,719,839</b>	<b>\$ 13,537,469</b>
ANC	\$ 272,953	\$ 383,133	\$ 259,725	\$ 1,502,215	\$ 1,847,421	\$ 1,370,014
ASUB	\$ 675,000	\$ 730,240	\$ 695,857	\$ 1,475,383	\$ 1,282,413	\$ 1,207,878
ASUMH	\$ 236,565	\$ 273,625	\$ 288,796	\$ 611,288	\$ 606,272	\$ 603,346
ASUN	\$ 90,525	\$ 119,610	\$ 170,240	\$ 279,672	\$ 375,481	\$ 566,656
BRTC	\$ 695,934	\$ 662,478	\$ 590,271	\$ 1,413,170	\$ 1,427,151	\$ 1,093,755
CCCUA	\$ 148,682	\$ 152,536	\$ 138,809	\$ 741,241	\$ 707,886	\$ 654,123
CoTO	\$ 247,485	\$ 200,399	\$ 183,967	\$ 977,735	\$ 904,629	\$ 911,328
EACC	\$ 163,831	\$ 407,933	\$ 362,771	\$ 567,129	\$ 1,159,858	\$ 1,039,173
MSCC	\$ 783,653	\$ 734,326	\$ 701,077	\$ 2,830,633	\$ 2,719,063	\$ 2,491,626
NAC	\$ 388,096	\$ 336,402	\$ 204,692	\$ 1,532,632	\$ 1,564,224	\$ 923,470
NPCC	\$ 851,606	\$ 969,892	\$ 422,389	\$ 1,685,298	\$ 1,744,607	\$ 869,570
NWACC	\$ 1,593,273	\$ 1,712,532	\$ 1,754,299	\$ 3,690,986	\$ 3,483,522	\$ 3,495,971
OZC	\$ 364,221	\$ 345,525	\$ 234,335	\$ 929,520	\$ 860,879	\$ 552,985
PCCUA	\$ 646,643	\$ 605,395	\$ 395,178	\$ 2,886,560	\$ 2,420,158	\$ 1,939,950
PTC	\$ 3,605,762	\$ 4,018,934	\$ 4,074,849	\$ 5,339,958	\$ 5,187,114	\$ 5,748,516
RMCC	\$ 175,842	\$ 155,942	\$ 133,755	\$ 734,038	\$ 563,684	\$ 469,077
SACC	\$ 634,439	\$ 512,594	\$ 372,034	\$ 1,539,518	\$ 1,277,923	\$ 1,036,304
SAUT	\$ 359,046	\$ 406,824	\$ 289,339	\$ 773,833	\$ 759,111	\$ 602,313
SEAC	\$ 794,808	\$ 722,074	\$ 579,258	\$ 1,588,390	\$ 1,162,894	\$ 1,332,863
UACCB	\$ 451,677	\$ 457,410	\$ 271,971	\$ 902,126	\$ 836,686	\$ 703,802
UACCH	\$ 222,956	\$ 257,651	\$ 367,366	\$ 787,695	\$ 808,097	\$ 1,026,935
UACCM	\$ 731,542	\$ 639,868	\$ 504,240	\$ 1,307,624	\$ 1,253,741	\$ 1,019,254
<b>Sub Total</b>	<b>\$ 14,134,538</b>	<b>\$ 14,805,322</b>	<b>\$ 12,995,219</b>	<b>\$ 34,096,645</b>	<b>\$ 32,952,814</b>	<b>\$ 29,658,908</b>
<b>Grand Total</b>	<b>\$ 26,579,919</b>	<b>\$ 25,573,855</b>	<b>\$ 23,249,070</b>	<b>\$ 49,837,766</b>	<b>\$ 46,672,653</b>	<b>\$ 43,196,377</b>

**ANNUAL REMEDIATION REPORT  
ALL STUDENTS  
Fiscal Year 2012-13**

Institution	Total Revenue	Direct Expenditures	Indirect Expenditures	Total Expenditure	General Revenue Subsidy	Gen. Rev. % of Total Exp.
ASUJ	\$ 1,155,250	\$ 865,860	\$ 737,550	\$ 1,603,410	\$448,161	27.95%
ATU	\$ 1,865,485	\$ 483,766	\$ 942,109	\$ 1,425,875	-\$439,610	-30.83%
HSU	\$ 597,717	\$ 212,036	\$ 373,263	\$ 585,299	-\$12,418	-2.12%
SAUM	\$ 770,339	\$ 393,825	\$ 530,360	\$ 924,185	\$153,846	16.65%
UAF	\$ 258,779	\$ 136,556	\$ 254,122	\$ 390,677	\$131,898	33.76%
UAFS	\$ 1,645,296	\$ 1,319,039	\$ 1,309,799	\$ 2,628,838	\$983,542	37.41%
UALR	\$ 338,006	\$ 284,513	\$ 1,041,054	\$ 1,325,567	\$987,562	74.50%
UAM	\$ 1,071,822	\$ 475,239	\$ 667,543	\$ 1,142,782	\$70,960	6.21%
UAPB	\$ 1,104,799	\$ 563,632	\$ 1,353,359	\$ 1,916,991	\$812,193	42.37%
UCA	\$ 1,446,359	\$ 855,848	\$ 737,996	\$ 1,593,844	\$147,485	9.25%
<b>Sub Total</b>	<b>\$ 10,253,851</b>	<b>\$ 5,590,313</b>	<b>\$ 7,947,156</b>	<b>\$ 13,537,469</b>	<b>\$3,283,618</b>	<b>24.26%</b>
ANC	\$ 259,725	\$ 819,860	\$ 550,154	\$ 1,370,014	\$1,110,289	81.04%
ASUB	\$ 695,857	\$ 593,541	\$ 614,337	\$ 1,207,878	\$512,021	42.39%
ASUMH	\$ 288,796	\$ 232,887	\$ 370,459	\$ 603,346	\$314,550	52.13%
ASUN	\$ 170,240	\$ 245,291	\$ 321,366	\$ 566,656	\$396,416	69.96%
BRTC	\$ 590,271	\$ 549,799	\$ 543,956	\$ 1,093,755	\$503,484	46.03%
CCCUA	\$ 138,809	\$ 309,682	\$ 344,441	\$ 654,123	\$515,314	78.78%
CoTO	\$ 183,967	\$ 661,902	\$ 249,426	\$ 911,328	\$727,361	79.81%
EACC	\$ 362,771	\$ 293,901	\$ 745,273	\$ 1,039,173	\$676,402	65.09%
MSCC	\$ 701,077	\$ 633,265	\$ 1,858,362	\$ 2,491,626	\$1,790,549	71.86%
NAC	\$ 204,692	\$ 405,134	\$ 518,336	\$ 923,470	\$718,778	77.83%
NPCC	\$ 422,389	\$ 478,343	\$ 391,227	\$ 869,570	\$447,181	51.43%
NWACC	\$ 1,754,299	\$ 1,556,302	\$ 1,939,668	\$ 3,495,971	\$1,741,672	49.82%
OZC	\$ 234,335	\$ 297,492	\$ 255,493	\$ 552,985	\$318,650	57.62%
PCCUA	\$ 395,178	\$ 655,775	\$ 1,284,175	\$ 1,939,950	\$1,544,771	79.63%
PTC	\$ 4,074,849	\$ 2,415,054	\$ 3,333,463	\$ 5,748,516	\$1,673,667	29.11%
RMCC	\$ 133,755	\$ 202,666	\$ 266,411	\$ 469,077	\$335,322	71.49%
SACC	\$ 372,034	\$ 448,583	\$ 587,721	\$ 1,036,304	\$664,270	64.10%
SAUT	\$ 289,339	\$ 282,499	\$ 319,814	\$ 602,313	\$312,974	51.96%
SEAC	\$ 579,258	\$ 370,501	\$ 962,362	\$ 1,332,863	\$753,605	56.54%
UACCB	\$ 271,971	\$ 218,205	\$ 485,597	\$ 703,802	\$431,831	61.36%
UACCH	\$ 367,366	\$ 389,600	\$ 637,336	\$ 1,026,935	\$659,569	64.23%
UACCM	\$ 504,240	\$ 443,719	\$ 575,535	\$ 1,019,254	\$515,014	50.53%
<b>Sub Total</b>	<b>\$ 12,995,219</b>	<b>\$ 12,504,001</b>	<b>\$ 17,154,908</b>	<b>\$ 29,658,908</b>	<b>\$16,663,689</b>	<b>56.18%</b>
<b>Grand Total</b>	<b>\$ 23,249,070</b>	<b>\$ 18,094,313</b>	<b>\$ 25,102,064</b>	<b>\$ 43,196,377</b>	<b>\$19,947,307</b>	<b>46.18%</b>

**ANNUAL REMEDIATION REPORT  
FIRST TIME ENTERING FRESHMAN  
Fiscal Year 2012-13**

Institution	Total Revenue	Direct Expenditures	Indirect Expenditures	Total Expenditure	General Revenue Subsidy	Gen. Rev. % of Total Exp.
ASUJ	\$ 513,070	\$ 384,546	\$ 327,561	\$ 712,107	\$199,037	27.95%
ATU	\$ 661,072	\$ 171,432	\$ 333,855	\$ 505,287	-\$155,785	-30.83%
HSU	\$ 393,089	\$ 139,445	\$ 245,477	\$ 384,922	-\$8,167	-2.12%
SAUM	\$ 309,661	\$ 158,310	\$ 213,194	\$ 371,504	\$61,843	16.65%
UAF	\$ 101,579	\$ 53,602	\$ 99,750	\$ 153,352	\$51,774	33.76%
UAFS	\$ 519,321	\$ 416,341	\$ 413,425	\$ 829,766	\$310,445	37.41%
UALR	\$ 139,593	\$ 117,501	\$ 429,945	\$ 547,446	\$407,853	74.50%
UAM	\$ 373,165	\$ 165,459	\$ 232,412	\$ 397,871	\$24,706	6.21%
UAPB	\$ 529,254	\$ 270,008	\$ 648,327	\$ 918,335	\$389,081	42.37%
UCA	\$ 768,393	\$ 454,678	\$ 392,068	\$ 846,746	\$78,353	9.25%
<b>Sub Total</b>	<b>\$ 4,308,195</b>	<b>\$ 2,331,322</b>	<b>\$ 3,336,014</b>	<b>\$ 5,667,336</b>	<b>\$1,359,140</b>	<b>23.98%</b>
ANC	\$ 76,310	\$ 240,883	\$ 161,641	\$ 402,524	\$326,214	81.04%
ASUB	\$ 198,869	\$ 169,628	\$ 175,571	\$ 345,199	\$146,330	42.39%
ASUMH	\$ 74,403	\$ 59,999	\$ 95,441	\$ 155,440	\$81,037	52.13%
ASUN	\$ 51,016	\$ 73,506	\$ 96,304	\$ 169,810	\$118,794	69.96%
BRTC	\$ 125,179	\$ 116,596	\$ 115,357	\$ 231,953	\$106,774	46.03%
CCCUA	\$ 37,968	\$ 84,707	\$ 94,215	\$ 178,922	\$140,954	78.78%
CoTO	\$ 49,609	\$ 178,488	\$ 67,260	\$ 245,749	\$196,140	79.81%
EACC	\$ 127,220	\$ 103,068	\$ 261,360	\$ 364,428	\$237,208	65.09%
MSCC	\$ 183,563	\$ 165,808	\$ 486,575	\$ 652,383	\$468,820	71.86%
NAC	\$ 59,203	\$ 117,177	\$ 149,918	\$ 267,095	\$207,892	77.83%
NPCC	\$ 81,542	\$ 92,344	\$ 75,526	\$ 167,870	\$86,328	51.43%
NWACC	\$ 383,841	\$ 340,519	\$ 424,399	\$ 764,918	\$381,078	49.82%
OZC	\$ 41,302	\$ 52,433	\$ 45,031	\$ 97,464	\$56,162	57.62%
PCCUA	\$ 142,320	\$ 236,171	\$ 462,483	\$ 698,653	\$556,334	79.63%
PTC	\$ 646,149	\$ 382,955	\$ 528,587	\$ 911,542	\$265,393	29.11%
RMCC	\$ 43,640	\$ 66,124	\$ 86,922	\$ 153,046	\$109,406	71.49%
SACC	\$ 80,385	\$ 96,925	\$ 126,989	\$ 223,914	\$143,529	64.10%
SAUT	\$ 67,358	\$ 65,766	\$ 74,453	\$ 140,218	\$72,860	51.96%
SEAC	\$ 167,875	\$ 107,375	\$ 278,902	\$ 386,277	\$218,402	56.54%
UACCB	\$ 76,174	\$ 61,115	\$ 136,006	\$ 197,121	\$120,947	61.36%
UACCH	\$ 98,653	\$ 104,623	\$ 171,150	\$ 275,773	\$177,121	64.23%
UACCM	\$ 163,182	\$ 143,596	\$ 186,255	\$ 329,851	\$166,669	50.53%
<b>Sub Total</b>	<b>\$ 2,975,759</b>	<b>\$ 3,059,807</b>	<b>\$ 4,300,344</b>	<b>\$ 7,360,151</b>	<b>\$4,790,478</b>	<b>65.09%</b>
<b>Grand Total</b>	<b>\$ 7,283,954</b>	<b>\$ 5,391,129</b>	<b>\$ 7,636,357</b>	<b>\$ 13,027,486</b>	<b>\$6,149,618</b>	<b>47.20%</b>

First time entering freshman are defined as students who enroll in a state-supported institution of higher education within two years of graduation from a secondary school.

**ANNUAL REMEDIATION REPORT  
ADULT STUDENTS  
Fiscal Year 2012-13**

Institution	Total Revenue	Direct Expenditures	Indirect Expenditures	Total Expenditure	General Revenue Subsidy	Gen. Rev. % of Total Exp.
ASUJ	\$ 165,940	\$ 124,372	\$ 105,942	\$ 230,314	\$64,374	27.95%
ATU	\$ 438,464	\$ 113,704	\$ 221,433	\$ 335,138	-\$103,326	-30.83%
HSU	\$ 41,488	\$ 14,717	\$ 25,908	\$ 40,626	-\$862	-2.12%
SAUM	\$ 86,232	\$ 44,085	\$ 59,369	\$ 103,453	\$17,222	16.65%
UAF	\$ 50,366	\$ 26,578	\$ 49,460	\$ 76,037	\$25,671	33.76%
UAFS	\$ 523,665	\$ 419,824	\$ 416,883	\$ 836,707	\$313,042	37.41%
UALR	\$ 69,798	\$ 58,752	\$ 214,978	\$ 273,730	\$203,931	74.50%
UAM	\$ 296,648	\$ 131,532	\$ 184,756	\$ 316,288	\$19,640	6.21%
UAPB	\$ 45,595	\$ 23,261	\$ 55,853	\$ 79,114	\$33,519	42.37%
UCA	\$ 125,139	\$ 74,048	\$ 63,851	\$ 137,899	\$12,760	9.25%
<b>Sub Total</b>	<b>\$ 1,843,334</b>	<b>\$ 1,030,873</b>	<b>\$ 1,398,432</b>	<b>\$ 2,429,305</b>	<b>\$585,971</b>	<b>24.12%</b>
ANC	\$ 57,836	\$ 182,566	\$ 122,508	\$ 305,075	\$247,239	81.04%
ASUB	\$ 196,413	\$ 167,533	\$ 173,403	\$ 340,936	\$144,523	42.39%
ASUMH	\$ 117,502	\$ 94,755	\$ 150,729	\$ 245,483	\$127,981	52.13%
ASUN	\$ 60,611	\$ 87,331	\$ 114,416	\$ 201,747	\$141,136	69.96%
BRTC	\$ 247,566	\$ 230,591	\$ 228,140	\$ 458,732	\$211,166	46.03%
CCCUA	\$ 47,563	\$ 106,113	\$ 118,023	\$ 224,135	\$176,572	78.78%
CoTO	\$ 79,091	\$ 284,565	\$ 107,233	\$ 391,798	\$312,707	79.81%
EACC	\$ 87,667	\$ 71,024	\$ 180,103	\$ 251,127	\$163,459	65.09%
MSCC	\$ 231,608	\$ 209,205	\$ 613,928	\$ 823,134	\$591,526	71.86%
NAC	\$ 50,516	\$ 99,983	\$ 127,920	\$ 227,903	\$177,387	77.83%
NPCC	\$ 190,312	\$ 215,522	\$ 176,271	\$ 391,793	\$201,482	51.43%
NWACC	\$ 658,722	\$ 584,376	\$ 728,326	\$ 1,312,702	\$653,980	49.82%
OZC	\$ 121,095	\$ 153,732	\$ 132,028	\$ 285,760	\$164,665	57.62%
PCCUA	\$ 96,558	\$ 160,232	\$ 313,775	\$ 474,007	\$377,449	79.63%
PTC	\$ 1,988,037	\$ 1,178,256	\$ 1,626,330	\$ 2,804,586	\$816,549	29.11%
RMCC	\$ 44,375	\$ 67,237	\$ 88,384	\$ 155,621	\$111,246	71.49%
SACC	\$ 135,413	\$ 163,275	\$ 213,919	\$ 377,194	\$241,781	64.10%
SAUT	\$ 101,248	\$ 98,855	\$ 111,913	\$ 210,767	\$109,519	51.96%
SEAC	\$ 226,548	\$ 144,903	\$ 376,380	\$ 521,283	\$294,735	56.54%
UACCB	\$ 95,282	\$ 76,446	\$ 170,124	\$ 246,570	\$151,288	61.36%
UACCH	\$ 133,989	\$ 142,099	\$ 232,455	\$ 374,554	\$240,565	64.23%
UACCM	\$ 122,964	\$ 108,205	\$ 140,350	\$ 248,555	\$125,591	50.53%
<b>Sub Total</b>	<b>\$ 5,090,915</b>	<b>\$ 4,626,804</b>	<b>\$ 6,246,658</b>	<b>\$ 10,873,462</b>	<b>\$5,782,547</b>	<b>53.18%</b>
<b>Grand Total</b>	<b>\$ 6,934,249</b>	<b>\$ 5,657,677</b>	<b>\$ 7,645,090</b>	<b>\$ 13,302,767</b>	<b>\$6,368,519</b>	<b>47.87%</b>

Adult students are defined as students that are 25 years or older.

**ANNUAL REMEDIATION REPORT  
ALL OTHER STUDENTS  
Fiscal Year 2012-13**

<b>Institution</b>	<b>Total Revenue</b>	<b>Direct Expenditures</b>	<b>Indirect Expenditures</b>	<b>Total Expenditure</b>	<b>General Revenue Subsidy</b>	<b>Gen. Rev. % of Total Exp.</b>
ASUJ	\$ 476,252	\$ 356,951	\$ 304,055	\$ 661,006	\$184,754	27.95%
ATU	\$ 765,949	\$ 198,629	\$ 386,821	\$ 585,450	-\$180,499	-30.83%
HSU	\$ 163,141	\$ 57,873	\$ 101,879	\$ 159,752	-\$3,389	-2.12%
SAUM	\$ 374,454	\$ 191,434	\$ 257,803	\$ 449,237	\$74,783	16.65%
UAF	\$ 106,834	\$ 56,376	\$ 104,912	\$ 161,287	\$54,453	33.76%
UAFS	\$ 602,310	\$ 482,874	\$ 479,491	\$ 962,365	\$360,055	37.41%
UALR	\$ 128,614	\$ 108,260	\$ 396,131	\$ 504,392	\$375,777	74.50%
UAM	\$ 402,008	\$ 178,248	\$ 250,375	\$ 428,623	\$26,615	6.21%
UAPB	\$ 529,950	\$ 270,363	\$ 649,179	\$ 919,542	\$389,593	42.37%
UCA	\$ 552,827	\$ 327,122	\$ 282,077	\$ 609,199	\$56,372	9.25%
<b>Sub Total</b>	<b>\$ 4,102,340</b>	<b>\$ 2,228,130</b>	<b>\$ 3,212,723</b>	<b>\$ 5,440,853</b>	<b>\$1,338,513</b>	<b>24.60%</b>
ANC	\$ 125,580	\$ 396,410	\$ 266,005	\$ 662,415	\$536,836	81.04%
ASUB	\$ 300,575	\$ 256,380	\$ 265,363	\$ 521,743	\$221,167	42.39%
ASUMH	\$ 96,891	\$ 78,134	\$ 124,289	\$ 202,422	\$105,531	52.13%
ASUN	\$ 58,615	\$ 84,456	\$ 110,649	\$ 195,105	\$136,490	69.96%
BRTC	\$ 217,527	\$ 202,612	\$ 200,459	\$ 403,071	\$185,544	46.03%
CCCUA	\$ 53,278	\$ 118,862	\$ 132,203	\$ 251,066	\$197,788	78.78%
CoTO	\$ 55,265	\$ 198,842	\$ 74,930	\$ 273,772	\$218,506	79.81%
EACC	\$ 147,884	\$ 119,809	\$ 303,810	\$ 423,619	\$275,735	65.09%
MSCC	\$ 285,906	\$ 258,252	\$ 757,859	\$ 1,016,110	\$730,204	71.86%
NAC	\$ 94,973	\$ 187,974	\$ 240,497	\$ 428,472	\$333,499	77.83%
NPCC	\$ 150,540	\$ 170,481	\$ 139,433	\$ 309,915	\$159,375	51.43%
NWACC	\$ 711,736	\$ 631,407	\$ 786,943	\$ 1,418,350	\$706,614	49.82%
OZC	\$ 71,938	\$ 91,327	\$ 78,434	\$ 169,761	\$97,822	57.62%
PCCUA	\$ 156,301	\$ 259,372	\$ 507,917	\$ 767,289	\$610,988	79.63%
PTC	\$ 1,440,663	\$ 853,842	\$ 1,178,546	\$ 2,032,388	\$591,725	29.11%
RMCC	\$ 45,739	\$ 69,304	\$ 91,102	\$ 160,406	\$114,667	71.49%
SACC	\$ 156,236	\$ 188,383	\$ 246,813	\$ 435,196	\$278,960	64.10%
SAUT	\$ 120,735	\$ 117,881	\$ 133,452	\$ 251,333	\$130,598	51.96%
SEAC	\$ 184,835	\$ 118,223	\$ 307,080	\$ 425,303	\$240,468	56.54%
UACCB	\$ 100,518	\$ 80,647	\$ 179,472	\$ 260,118	\$159,600	61.36%
UACCH	\$ 134,724	\$ 142,878	\$ 233,730	\$ 376,608	\$241,884	64.23%
UACCM	\$ 218,099	\$ 191,922	\$ 248,936	\$ 440,858	\$222,759	50.53%
<b>Sub Total</b>	<b>\$ 4,928,559</b>	<b>\$ 4,817,398</b>	<b>\$ 6,607,922</b>	<b>\$ 11,425,319</b>	<b>\$6,496,760</b>	<b>56.86%</b>
<b>Grand Total</b>	<b>\$ 9,030,899</b>	<b>\$ 7,045,528</b>	<b>\$ 9,820,645</b>	<b>\$ 16,866,172</b>	<b>\$8,839,320</b>	<b>52.41%</b>