# **EXHIBIT C**



# OFFICE OF PERSONNEL MANAGEMENT Administrator's Office

1509 West Seventh Street, Suite 201 Post Office Box 3278 Little Rock, Arkansas 72203-3278 Phone: (501) 682-1823 www.dfa.arkansas.gov

October 17, 2017

Senator John Cooper, Co-Chairperson Representative Les Eaves, Co-Chairperson Uniform Personnel Classification and Compensation Plan Subcommittee Arkansas Legislative Council State Capitol Building, Room 315 Little Rock, Arkansas 72201

# Dear Co-Chairs:

The Office of Personnel Management (OPM) submits a request for two (2) new titles and three (3) pool positions from the position pools established by Ark. Code Ann. §21-5-225 from the Arkansas Department of Parks and Tourism (ADPT), the Arkansas Department of Labor, and Arkansas Rehabilitation Services.

# ARKANSAS DEPARTMENT OF PARKS AND TOURISM

Positions Surrendered	<u>Title</u>	<u>Grade</u>
22143422 22092558	Food Preparation Specialist, S085C Construction Inspector, X129C	GS02 GS05
Position Requested	ADPT Parks Div. Deputy Director, NEW	GS14
ARKAN	NSAS DEPARTMENT OF LABOR	
Position Surrendered	<u>Title</u>	<u>Grade</u>
22120320	Attorney Specialist, G047C (Currently crossgraded to Accounting Operations Manager, A027C)	GS11
Position Requested	Agency Controller I, A021C	GS12

Senator John Cooper, Co-Chairperson Representative Les Eaves, Co-Chairperson October 17, 2017 Page 2 of 2

# ARKANSAS REHABILITATION SERVICES

Position Surrendered	Title	<u>Grade</u>
22082016	Public Information Manager, P004C	GS09
Position Requested	ARS Director of Communication, NEW	GS12

ADPT states that the proposed position is necessary to assist the current State Parks Division Director, who is responsible for administering the large number of projects and emergency incidents that occur annually at the state's 52 parks. The deputy division director will be responsible for coordinating the critical interactions between section managers for construction, major maintenance, resource interpretation, park operations, and emergency services.

The Arkansas Department of Labor requests an Agency Controller I to correct a change that occurred during the biennial session because the position that was crossgraded to this title was vacant due to the death of an incumbent. As a result, the position reverted back to its authorized level before being filled. When the subsequent candidate was chosen, the position level had been lost and the employee that accepted the job incurred an inadvertent loss in pay.

Arkansas Rehabilitation Services requests a new title and position of ARS Director of Communications to be responsible for managing the public relations of the agency. This position will coordinate communications for both Arkansas Career Education and Arkansas Rehabilitation Services, business areas 590 and 520, respectively. This position is part of an ongoing effort to streamline and share services between the business areas. In addition to the normal communication efforts one would expect from an agency, this position will also be responsible for reaching out to citizens with disabilities and will be expected to have a focus on communications accessibility.

OPM has reviewed these requests from ADPT, Labor, and Arkansas Rehabilitation Services and **recommends** the establishment of the titles and positions listed above.

Your consideration of this request is greatly appreciated.

Sincerely, Kuntul

Kay Barnhill

State Personnel Administrator

OCT **0 5** 2017

Chief Fiscal Officer of the State Date

Senator John Cooper, Co-Chairperson Representative Les Eaves, Co-Chairperson October 17, 2017 The costs for these positions is as follows:1

# 0520 ARKANSAS REHABILITATION SERVICES

Position	Status	FV18 Title	FY18 Grade	Proposed Title	Proposed Grade	Estimated Cost	GR/SCS Cost	Cash/SR Cost
LOSITION	Status		200	200000000000000000000000000000000000000				
		PUBLIC						
		INFORMATION		ARS DIRECTOR OF				
22082016	VACANT	MANAGER	GS09	COMMUNICATION	GS12	\$19,554	\$3,911	\$15,643

# 0800—DEPARTMENT OF LABOR

Position	Status	FY18 Title	$\frac{\text{FY}18}{\text{Grade}}$	Proposed Title	Proposed Grade	Estimated Cost	GR/SCS Cost	Cash/SR Cost
		ATTORNEY		AGENCY				
22120320	FILLED	SPECIALIST	GS11	CONTROLLER I	GS12	\$4,333	\$3,900	\$433

# 0900—PARKS & TOURISM

			FY18	Proposed	Proposed	Estimated	GR/SCS	Cash/SR
Position	Status	FY18 Title	<u>Grade</u>	Title	Grade	Cost	Cost	Cost
		FOOD		Tdriv				
		PREPARATION		DADVC				
22143422	VACANT	SPECIALIST	GS02	PAKAS DIV DED	GS13	\$31,147	80	\$31,147
		CONSTRUCTION		DIV DEI				
22092558	22092558   VACANT	INSPECTOR	GS05	DIR	22 - 22			

<sup>1</sup> For vacant positions, the cost is calculated as the entry rate of the new position minus the entry rate of the surrendered position(s).



### DEPARTMENT OF PARKS & TOURISM

1 Capital Mall Little Rock, AR 72201 501-682-7777

Central Administration Division 501-682-2039

Great River Road Division 870-295-2005 Arkansas.com

Human Resources Section 501 682-7742 (TDD)

Keep Arkansas Beautiful Division 501-682-3507 (TDD) KeepArkansasBeautiful com

State Parks Division 501-682-1191 (TDD) ArkansasStateParks com

Tourism Division 501-682-7777 (TDD) Arkansas.com

Asa Hutchinson

Kane Webb EXECUTIVE DIRECTOR

## DIVISION DIRECTORS

Cynthia Dunlap ADMINISTRATION

> Grady Spann STATE PARKS

Joe David Rice TOURISM

Kim Williams GREAT RIVER ROAD

> Robert Phelps KEEP ARKANSAS BEAUTIFUL



October 2, 2017

Kay Barnhill Personnel Administrator, OPM 1509 West 7th Street 2nd Floor DFA Building Little Rock, AR 72201

RE: Pool Position Request

Dear Kay:



We have identified a need to request a position from the OPM Position Pool. State Parks Division in our agency has seen tremendous growth in regard to scope with myriad projects, initiatives, and incident responses required of the division to serve the public and keep our park system maintained. The recent addition of War Memorial Stadium under Parks Division has made a difficult management task even more difficult. The State Parks Division Director alone is not able to effectively triage and provide needed managerial direction for all of these projects and incidents. In order to more efficiently handle management oversight of this workload, a deputy director position is needed to coordinate the critical interaction between section managers for construction, major maintenance, resource interpretation, park operations and emergency services.

We therefore request a new positon, ADPT Park Division Deputy Director (GS14) for this purpose. We have two vacant positions which will not need to be refilled we are able to trade into the pool for this purpose, one (1) Construction Inspector GS05 and one (1) Food Preparation Specialist GS02.

I am enclosing a completed OPM Request For Pool Position form, a position classification questionnaire, and a more complete justification summary for this purpose. I would appreciate your timely review. I realize this request will have to go before the Personnel Committee. I request this matter be placed on the agenda as soon as practical. Please let me know if you need any additional information in this matter.

Best Wishes,

Kane Webb

Executive Director

Encls.

AN EQUAL
OPPORTUNITY/
AFFIRMATIVE ACTION/
AMERICANS WITH
DISABILITIES ACT
EMPLOYER



Business Area	Agency/Institution		Date
0900	ARKANSAS DEPARTMENT OF PARKS AND TOURISM	10/02	2/17
Position(s) to b	e Surrendered		
Position/Item Numl	per Classification Title	Pay Grade	Class Code
22143422	FOOD PREPARATION SPECIALIST	GS02	S085C
22092558	CONSTRUCTION INSPECTOR	GS05	X129C
Classification(s	) Requested		
N/A	Classification Title	Pay Grade	Class Code
NEW	ADPT PARKS DIVISION DEPUTY DIRECTOR	GS14	NEW
			1
B. Suffic	osition requested is critical to the operation of this Agency/Institutioned. (Justification should be detailed and not less than one typed part funds are available to fund this position at the requested grades a full time position that will not be used for any other purpose than	age in length.)  In that which is outlined in the	e attached narrative
D. The p	osition to be surrendered is the highest grade position available an peration of this Agency/Institution.	a the loss of this position wil	Thot adversely and
E. No cu	rrent employee will be displaced by this action.		
	Agency Personnel Rep	10/02/2017	ate
W.	Aganay Director	ir	Date
- f	Agency Director	10/02/2017	7410

# ADPT Pool Position Request ADPT Parks Division Deputy Director

On average, the Arkansas State Parks Division has more than 170 capital improvement projects and more than 300 major maintenance projects each year. There are also more than 2,500 emergency services incidents on average each year that occur across 52 state parks. The State Parks Division Director alone is not able to effectively triage and provide needed managerial direction for all of these projects and incidents. In order to more efficiently handle management oversight of this workload, a deputy director position is needed to coordinate the critical interaction between section managers for construction, major maintenance, resource interpretation, park operations and emergency services.

The Deputy Director will report to the Division Director and will have direct oversight for capital improvement projects, major maintenance projects, and emergency services incidents. This position will open lines of efficient communication between section managers to ensure improved production, timely responses to guests, vendors and contractors and the completion of projects on time. With direct oversight, timely updates and tracking progress of each project and situation will be more efficient and communicated with the State Parks Division Director and the State Parks, Recreation and Travel Commission. Currently, all of these projects and incidents occur independent of each other with only periodic updates, and, often work is impeded while waiting on managerial approval or coordination necessary between sections to move forward. The coordination and interaction of each section manager under one director is critical to the success of each project and event. By adding a deputy director position, this focused coordination will be required, and open and effective communication will occur on a regular basis.

The Deputy Director will be able to focus on the continual coordination of each project and event. The goal is for projects to remain on track without undue delay due to staff not being able to keep up with the status of each of the projects and incidents that occur each year. The Deputy Director will also be called upon to support the Division Director on strategic planning, law enforcement issues, staff training requirements, bench building, accountability of deliverables by section managers, and the overall operation of Arkansas State Parks.



# Department of Finance & Administration Office of Budget

# **FORM PACERT**

# CERTIFICATION OF FUNDING FOR PERSONNEL ACTIONS

Agencies must complete this form for personnel actions involving director's discretion under the Uniform Classification & Compensation Act for either incumbents or new hires. By completing this form, your agency certifies that sufficient agency funds exist and are available during the current fiscal year, and are expected to be available on an ongoing basis, to cover the requested salary adjustment. Agencies requesting discretionary increases will not be eligible for additional Merit Adjustment Fund disbursements to cover the costs of such increases. For adjustments affecting more than one position, please attach a spreadsheet with the information below listed for each position. A signed copy of this form must be attached.

1.	Business Area/A	Agency:	0900 Ark	kansas Dept. of	Parks and Tourism
2.	Type of Action f	Requested:	Surrend	er Pool	
3.	Employee Name	<b>)</b> :	N/A		
4.	Employee Perso	onnel Number (if any):	N/A		
5.	Position Number	er:	NEW		
6.	Job Title:		ADPT P	ARKS DIVISIO	N DEPUTY DIRECTOR
7.	Class Code:	NEW	8.	Grade:	GS14
9.	Current Salary:				\$ 54,405
10.	Requested Salary:				\$ 86,887
11.	Change in Salar	ry:			\$ 32,482
12.	Change in Pers	onal Services Match:			\$ 8,445
13.	Total Budgetary	/ Impact:			\$ 40,927
14.	Fund Center:		500		
15.	Cost Center:		444258		
16.	Funding Source	e:	SPT010	00	
17.	Current Budget	for Appropriation:	\$5,074,	436	
18.	Certified Fundi	ng for Appropriation:	\$5,074,	436	

## Justification:

On average, the Arkansas State Parks Division has more than 170 capital improvement projects and more than 300 major maintenance projects each year. There are also more than 2,500 emergency services incidents on average each year that occur across 52 state parks. The State Parks Division Director alone is not able to effectively triage and provide needed managerial direction for all of these projects and incidents. In order to more efficiently handle management oversight of this workload, a deputy director position is needed to coordinate the critical interaction between section managers for construction, major maintenance, resource interpretation, park operations and emergency services.

By signing this document, I certify that sufficient agency fund	s are available to support this request without impacting
other programs or services. I also acknowledge that funding	for this action will not be made available from the Went
Adjustment Fund	
	24 NO: 1797 V \$2500,000

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### STATE OF ARKANSAS



# ARKANSAS DEPARTMENT OF LABOR

10421 WEST MARKHAM • LITTLE ROCK, ARKANSAS 72205-2190 (501) 682-4500 • Fax: (501) 682-4535 • TDD: (800) 285-1131

July 14, 2017

Ms. Kay Barnhill State Personnel Administrator Office of Personnel Management State of Arkansas Little Rock, AR

Re: Request for Pool Position to replace Position Number 22120320

Dear Ms. Barnhill:

As you are aware, the Arkansas Department of Labor has encountered an issue that occurred with the transition to the new pay plan. The agency is requesting your approval of a pool position at the classification of Agency Controller I. A Request for Pool Position Form is attached to this request for your consideration.

ADL Position Number 22120320 has an approved classification of Attorney Specialist, Class Code G47C, Pay grade C126. On January 5, 2017 this position was cross-graded to Agency Controller I, Class Code A021C, also Page Grade C126. This was done because it was determined that the agency needed to hire a Chief Financial Officer to direct the finance division and ensure compliance with federal and state regulations and best financial practices. After a search Mr. David Kinnard was hired in this position on March 13, 2017. Unfortunately this employee passed away unexpectedly on the evening of May12, 2017. The agency immediately did a Hiring Freeze Waiver request and began seeking applicants with experience leading a state agency finance department. A qualified current state employee was found, Ms. Karen Fricke, of the Arkansas Department of Information Services, who was making of \$105,444 per year. Ms. Fricke was willing to transfer to ADL at a pay cut and the agency offered her the position Agency Controller I/Chief Financial Officer at an annual salary of \$95,849. The agency is very fortunate that she accepted this offer.

It is my understanding that because the position was vacant when the new pay plan was implemented it was reverted to the original classification of Attorney Specialist which is a now paygrade GS11 in the new plan and lower than Agency Controller I now a paygrade GS12. In order to pay this employee the position was cross-graded to Accounting Operations Manager, Class Code A027C, Paygrade GS11. The maximum of the new paygrade is \$90,670 and the most an employee can be paid. If the pool position is approved it will be used to restore the Agency Controller I position and allow the employee to be paid the salary she was offered, \$95,849.

Your consideration of this request is greatly appreciated. Should you need further information regarding this request please do not hesitate to contact me at 682-4541 or ADL HR staff, Veronica Alexander or Elva Cromwell at 682-2811.

Best Regards.

Director

Busines	s Area		Agency/Institution			2011111112	Date
0800		Arkansas Department	of Labor			07/14/1	7
Position(s	s) to be S	urrendered					
Position/Ite	m Number		Classification Title		Pay G	rade	Class Code
22120320		Accounting Operation	s Manager		GS11		A027C
Classifica	ition(s) R	lequested					
N/		.oquootou	Classification Title		Pay G	rade	Class Code
		Agency Controller I			GS 12		A021C
			10 d				
			e e				
ereby Certify	/ Understan	d That:					
Α.			the operation of this Agency/Institetailed and not less than one type			ation for	this request is
В.	Sufficient	funds are available to fun	d this position at the requested gr	ade.			
C.	This is a f	ull time position that will n	ot be used for any other purpose	than that which i	s outlined	in the at	tached narrative.
D.		on to be surrendered is the tion of this Agency/Institute	ne highest grade position available ion.	e and the loss of	this position	n will no	ot adversely affect
E.	No currer	it employee will be displac	ced by this action.				
		Agency Person	nnel Rep	J		Date	e
Veronica Ale	exander	Varantel	M	07/1	4/17		
		Agency Dire	ector			Date	9
Leon Jones.	Jr.	, .50, 5		07/1	4/17		



Asa Hutchinson Governor Department of Career Education Arkansas Rehabilitation Services D. Alan McClain, Commissioner

Charisse Childers, Ph.D.

Director

April 27, 2017

Kay Barnhill Terry, State Personnel Administrator Office of Personnel Management, Suite 201 Arkansas Department of Finance and Administration Post Office Box 3278 Little Rock, Arkansas 72203-3278

RE: Pool Request - Fiscal Year 2018 Director of Communications, P001N, Grade GS12

Dear Ms. Terry:

The purpose of this letter is to officially request a Director of Communications pool position. Career Education is an agency in transition facilitated by a collaborative partnership with Arkansas business and industry. The Director of Communications is responsible for managing the public relations aspect of the agency. The Director helps build and sustain the reputation of the agency by providing accurate, reliable, and substantive information. In addition, the Director is tasked with managing the agency brand through internal communications and external media relations. All written press releases and information relayed to the public are delivered through the Communication Office.

A copy of detail duties and responsibilities governing this position is attached. Your assistance and support to obtain approval for a Director of Communications position for this agency is needed and appreciated. Thank you for your consideration of this request.

Sincerely,

DeCarlia Smith, Human Resources Administrator

Department of Career Education

Business Area	Agency/Institution .		Date
0520	Department of Career Education	04/14/	17
Position(s) to be	Surrendered		
Position/Item Number	Classification Title	Pay Grade	Class Code
22082016	PUBLIC INFORMATION MANAGER	6123 G S 09	P004C
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	i		
<u> </u>		J L	
Classification(s) F	Requested		# **
	EH AB Classification Title	Pay Grade	Class Code
	Director of Communications	G\$12	POOIN NEW
	g *		
Hereby Certify / Understar	nd That:		
	ion requested is critical to the operation of this Agency/Institution and a de (Justification should be detailed and not less than one typed page in leng		r this request is
B. Sufficient	funds are available to fund this position at the requested grade.		(6)
C. This is a	full time position that will not be used for any other purpose than that which	is outlined in the at	ttached narrative.
	ion to be surrendered is the highest grade position available and the loss of this Agency/Institution.	of this position will n	ot adversely affect
E. No curren	nt employee will be displaced by this action.		
$\cap$	Agency Personnel Rep	Date	е
Le/	alea Smith	4/14/1	7
C	Agency Director	, , Date	9

# **Arkansas Department of Career Education**

Functional Job Description: Director of Communications

Class Code: P007N Grade: GS12

# **Position Summary**

This Senior Management position will provide strategic planning and direction of communication strategies with external and internal audiences; identify web-based marketing and social media opportunities and develop strategies; coordinate/maintain/provide direction on marketing campaigns; write content for various publications and edit and proofread content created by other writers; coordinate agency audiovisual material needs; work with director and senior staff to research and develop speeches and supporting materials for speaking engagements and writings and on occasion speak to groups about the agency; monitor how the agency is portrayed in news articles, websites, and other public venues; assist in the daily operation of the communications office and serve as the second in command. Frequent in-state travel, including some overnight, will be required. Some after-hours duty will be required.

# **Education and Professional Work Experience**

The formal education equivalent to a bachelor's degree in communication or business administration; plus four years of experience in the communications field, including three years in a supervisory capacity; related field (i.e. media relations, marketing managers, non-profit executives)

Broad knowledge of and experience in providing creative direction relating to public information initiatives and in evaluating the effectiveness of such initiatives. Strong technical knowledge of and experience in web development, social media and online marketing, branding, and market research techniques and practices. Strong technical skills in photography, videography, audio systems, and audiovisual editing.

Experience in researching, writing, and editing for publications and web content. Experience in photography, video, and audio production and editing. Ability to manage special projects. Excellent English written and verbal communications skills, including strong proofreading and copy editing skills. Strong interpersonal skills and an ability to work with a variety of individuals. Experience in working with media specifically the Freedom of Information Act and responding on behalf of the agency.

The Director of Communications must demonstrate initiative as a self-starter, be analytically astute, exercise good judgment, and highly motivated to competently achieve performance expectations with minimal supervision. A high level of integrity is essential to be successful as the assistant communications director. The candidate must be able to effectively communicate orally and in writing. Public presentation experience is needed. Management and organizational skills are required with attention to detail. Help support efforts to establish and maintain a successful, dynamic social media presence for our agency.

# Job Duties and Responsibilities

Assist in developing and implementing marketing and communication plans with a strong emphasis in social media.

Analyze information to develop marketing, communications and social media strategies and products for internal and external audiences.

Develop an agency social media presence and execute strategies for online marketing and social media efforts. Must be well-versed in social media and experienced using social networking sites such as Twitter, Facebook, Instagram, YouTube, and others.

Monitor client and brand activity across a broad range of social networking sites and blogs, cultivate and grow online relationships with key target stakeholders, and seek new opportunities to integrate social media into our strategic marketing objectives.

Plan and oversee design and production of marketing products.

Develop and execute strategies for website enhancements and revisions, including navigation and design. Produce content for website.

Write, edit, and proof print and web copy, ensuring accuracy, grammatical correctness, and consistency with agency mission.

Coordinate audiovisual and technical assistance and support to staff to ensure quality productions. Operate media equipment. Train staff on the use of media equipment.

Monitor effectiveness of various marketing strategies to maximize overall marketing. Recommend changes to ensure maximum effectiveness.

Research and develop speeches, speaking points, and supporting materials.

Provide support and assistance to agency staff with marketing their special events and projects and works collaboratively with staff to ensure that their projects align with the agency mission and goals and the overall marketing goals.

Some supervisory responsibilities.

Represent the agency as assigned.

Assist in daily operations of communications office.

Serve as director in the absence of the communications director.