# **EXHIBIT C**



#### OFFICE OF PERSONNEL MANAGEMENT Administrator's Office

1509 West Seventh Street, Suite 201 Post Office Box 3278 Little Rock, Arkansas 72203-3278 Phone: (501) 682-1823 www.dfa.arkansas.gov

December 14, 2016

Senator Uvalde Lindsey, Co-Chairperson Representative Lanny Fite, Co-Chairperson Uniform Personnel Classification and Compensation Plan Subcommittee Arkansas Legislative Council State Capitol Building, Room 315 Little Rock, Arkansas 72201

#### Dear Co-Chairs:

The Office of Personnel Management (OPM) submits a request from the Arkansas Department of Higher Education (ADHE) for your review.

The Arkansas Department of Higher Education has requested a special entry rate of \$59,500, which is between midpoint and maximum of grade C122, for an exceptionally well qualified applicant for the classification DHE Program Specialist, G102C.

Sylvester E. Cartwright's qualifications include a Bachelor of Business Administration as well as twenty-four years of experience in the field of higher education. The following is a detailed comparison of the minimum qualifications of the classification and Mr. Cartwright's education and experience.

## **MINIMUM QUALIFICATIONS**

The formal education equivalent of a bachelor's degree in business administration, public administration or related field; plus two years of experience in grants / contracts management or a related field.

## **APPLICANT'S QUALIFICATIONS**

## **EDUCATION**

August 1982 – May 1987; University of Arkansas at Little Rock; Little Rock, Arkansas; Bachelor of Business Administration.

### **EXPERIENCE**

September 2016 – Present; University of Arkansas at Little Rock, Human Resources; Little Rock, Arkansas; Program Analyst.

Senator Uvalde Lindsey, Co-Chairperson Representative Lanny Fite, Co-Chairperson December 14, 2016 Page 2.

February 2014 – September 2016; University of Arkansas at Little Rock, Institutional Research; Little Rock, Arkansas; Research Assistant.

October 1992 – January 2014; University of Arkansas at Little Rock, Testing Services; Little Rock, Arkansas; Research Assistant.

## JUSTIFICATION

Statewide, there are nine positions classified as DHE Program Specialist with an average annual salary of \$55,897.80 and 13.94 average years of state service. Of these nine positions, all are located within the Arkansas Department of Higher Education. The statewide / agency turnover rate for this classification was one out of ten positions or 10.00% within the previous year.

Mr. Cartwright is currently employed through the University of Arkansas at Little Rock's Department of Human Resources as a Program Analyst with an annual salary of \$57,500. His responsibilities within the university include creating specialized reports, maintaining inventory of computer equipment, training departmental employees on new software, identifying requisite software modifications and then developing courses of actions, as well as controlling information uploads onto their departmental website. His ADHE position is situated within their Division of Research and Technology and should necessitate developing practical analytical methods and reporting mechanisms for the agency to use with institution data.

Based on salary analysis, the Office of Personnel Management recommends approval of this requested special entry rate of \$59,500, which is between midpoint and maximum of grade C122, for the classification DHE Program Specialist, G102C. Approval of this requested special entry rate would result in a \$2,000 or 3.48% increase in the applicant's current annual salary.

Your approval of this request is greatly appreciated.

Sincerely,

Kay Bunkell
Kay Barnhill

State Personnel Administrator

DEC - 5 2016

Chief Fiscal Officer of the State

Date

KB/jlh: 1-2



## **Arkansas Department of Higher Education**

423 Main Street, Suite 400 • Little Rock, Arkansas • 72201-3818 • (501) 371-2000 • Fax (501) 371-2001

Asa Hutchinson Governor Maria Markham, Ph.D. Director

November 28, 2016

Ms. Kay Barnhill
State Personnel Administrator
Office of Personnel Management –DFA 1509 West 7th Street
Little Rock, AR 72201



Dear Ms. Barnhill:

Attached is a special entry rate request of \$59,500 for a DHE Program Specialist Grade C122 position.

With over 20 years in Arkansas higher education, Mr. Sylvester Cartwright has the higher education knowledge and technical data skill set to be an exemplary agency employee within Research and Technology. Mr. Cartwright holds a BBA in Management from UALR and an in-depth knowledge of higher education data and programming skills to ensure high quality data for the agency. He is currently making \$57,500 at UALR and the agency would like to recruit his skill set; therefore, a higher entry is needed due to his extensive higher education experience and skill set.

I would ask at your earliest convenience for your serious consideration of this request. Please call me or Harold Criswell if you need additional information.

Sincerely,

Director

	on Name	
22132329	G102C DHE Program Specialist	C122
Position/Item Number	Class Code / Title (Attach description of job	
Silvester Cartwright	\$57,500.00	\$59,500.00
Applicant's Name	Current Annual Sa	alary Requested Annual Salary
Over 20 years in Arkansas hig set to be an exemplary agen	Please summarize. Attach Resume and completed S ther education, Mr. Sylvester Cartwright has the hi sy employee within Research and Technology. Mr edge of higher education data and programming	igher education knowledge and technical data ski r. Cartwright holds a BBA in Management from
The formal education equiva	e same description as stated on Class Specification, lent of a bachelor's degree in business administrat	
agency for recruiting purpos EDUCATION AND/OR EXPERI	nomics, finance, financial management, or related es require review and approval by the Office of Pe ENCE MAY BE SUBSTITUTED FOR ALL OR PART OF E REQUIREMENTS, UPON APPROVAL OF THE QUAI	I field; Additional requirements determined by the ersonnel Management. OTHER JOB RELATED THESE BASIC REQUIREMENTS, EXCEPT FOR
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OPM Special Entry Rate Exceptionally Well Qualified (R 07/2011)

#### << Back to Applicants Section

#### Application for Employment: Sylvester E Cartwright

Last Name: Cartwright M		Maili	Mailing Address:		
First Name:	Sylvestor	cr City:			
Middle Name:	E	State:		AR	
Home Phone:		Zip Code:			
Work Phone:		E-mail Address:			,
Message Phone	25				
Jobs Applied	For In Your Agenc	у			
Job Name		Closing Date		Position Number	Class Code
DHE PROGRAM SPECIALIST		10/31/20	10/31/2016		G102C
Job Name	How did y Job	ou learn about	Apply before	What name d	ld you use at the
DHE PROGRAM SPECIALIST	M www.arste	itejobs com	No		
Employment	Status Section				
Will you accept	employment anywhere	in the State?	□Yes	⊠ No	
If no, where wou	ild you accept employr	nent? PULASK	II.		
Will you accept any type of employment?		nt?	Yes	₩No	
lf no, check whi	ch type(s) of employme	ent you will accep	t: Full		
Have you ever b	een employed by Arka	nsas State Gover	nment?	□Yes	⊠No
If yes, what was	your name at that time	7			
May we contact your current employer?				☑ Yes	□ No
May we contact your former employer(s)?			☑ Yes	□No	

#### Professional Licenses

Please list professional license(s) relevant to position(s) for which you are applying. Provide type of license, license number, date of expiration and issuing state.

#### Work History

List all prior work experience, including military service, beginning with your most recent employment. Include all work experience even if you do not believe that experience is related to the position or positions for which you are applying. You may include volunteer or unpaid work as part of your history; however, you should include the number of hours per week which you performed these duties. If you wish to include a resume instead of completing the work history section, make sure all the requested information is included.

Employment History:

**Employment Dates** From: 09

**UALR Human Resources/ITS** 

Zip Code: 72204

Education

2016

Mailing Address: 2801 South University |

Still Employed C000

City: Little Rok

0 years, 2 months

State: AR

Average hours worked per week: 40

**Business Phone:** 

Salary Information

To:

Type of Business:

Lowest: \$ 57500 per Year

Supervisor's Name:

Name under which you were employed: Sylvester E Cartwright

Highest: \$57500

Your job title:

Program Analyst

Reason for leaving: Current Employed

#### Your job duties. Please be specific.

Write SQL queries to produce reports, provide technical assistance purchasing computers, assist with resolving problems with computers in office, Argos reports, website management

Employment History.

**Employment Dates** 

UALR - Institutional Research

From: 01

09

To:

2014

Mailing Address:

2016

2801 South University |

City: Little Rok

2 years, 8 months Average hours worked per week: 40

State: AR **Business Phone:** 

Salary Information

Type of Business:

Lowest: \$ 52000 per Year

Supervisor's Name: Name under which you were employed:

Highest: \$56500 per Year

Sylvester E Cartwright

Reason for leaving:

Your job title: Research Assistant Career Advancement

Your job duties Please be specific

SQL queries, ad hoc reporting. Argos reporting, ADHE term file

Zip Code: 72204

Education

#### **Educational History**

High School Education

Received Diploma: Bachelor Certificate Type: If none, highest grade completed: 0

Post-Secondary, College, University, Trade/Vocational Schools Altended

School Name:

University of Arkansas Little Rock

From: To: 1982 1987

City: Little Rock

Hours Completed: 132 Semester
Graduation: 05 1987

**C**5

State:

Degree or Diploma Awarded: Bachelor--Other:

Major/Minor:Management/

Special Skills	
Typing Speed - Corrected words per minute:	60
Stenographic Speed - Words per minute:	
Can you transcribe machine dictation?	Yes ☐ No ☑
List the business machines, computers and word processors you can operate:	
List any other skills relative to the job(s) for which you are applying:	SQL MS Office Writing Skills Windows Operating System
References	
Please list three (3) persons not related to you, we previous or current employer(s), and can serve a	the have knowledge of your work qualifications, are not is a reference for you.
Name:	
Address, City, State, Zip:	
Phone Number:	
Name:	7
Address, City, State, Zip:	
Phone Number:	
Name:	
Address, City, State, Zip:	
Phone Number:	3
Disclosure Requirements	
Governor's Executive Order 98-04, Governor's Policifoliowing information be disclosed to be considered	
Are you one of the following	
☐ current member of the AR General Assembly?	☐ former member of the AR General Assembly?
☐ current constitutional officer?	☐ former constitutional officer?
☐current state employee?	☐ former state employee?
2. Is your spouse, brother, sister, parent and/or chil	d of yourself or your spouse one of the following
□current member of the AR General Assembly?	☐former member of the AR General Assembly?
□current constitutional officer?	☐ former constitutional officer?
□current state employee?	☐former state employee?
☑ 3. None of the above applies	
selected for interview.	Il be required to disclose additional information if you are
Note to Hiring Official: If the applicant marks #3 above, no eddition	nal forms must be completed. If the applicant marks any box in # 1 or 2

#### Before You Sign this Application

Check over your answers to make sure that all questions have been completed properly. If the job you are applying for requires a college degree or certification, a copy of your transcript, certificate, or license may be required as a condition of employment.

- the undersigned, hereby declare that, to the best of my knowledge and my ability, the information provided on this application is true and factual.
- I understand that, should I become an employee of the State of Arkansas, I will be required to disclose any benefit obtained from a state contract by a business in which I have a financial interest, pursuant to ACA §19-11-706, and will be subject to civil, or minal, and/or administrative remedies if I fail to report such benefits.
- I understand that, should I become an employee of the State of Arkensas, I will be restricted both during and after state employment from certain activities concerning procurement and selling to the state, pursuant to ACA §19-11-709, and will be subject to civil, criminal, and/or administrative remedies if I violate any of these restrictions.
- I understand that, if I am hired, my employment is not for any definite period of time, and I may be terminated at any time.
- I understand that if I state that I have a college degree, and do not have one, my application will be rejected or, if already hired, I will be terminated in accordance with ACA §21-12-102.
- I understand that my application may be subject to disclosure as a public record under the Arkansas Freedom of Information Act.
- I understand that certain jobs may require an acceptable driver's safety record, and that if my current or future driver's record is unacceptable under the State Vehicle Safety Program, my application may be rejected or, if already hired, I may be subject to termination.
- I understand that I will be required to provide proof of eligibility to work in the United States pursuant to the Immigration Reform and Control Act of 1986 as a condition of any employment.
- I understand that false, misleading, or incomplete statements could lead to my dismissal as an employee or rejection as an applicant.
- I also understand that some jobs require special background checks, security clearance, or compliance with other specific agency hiring policies prior to my employment, or as a condition of employment, and that failure to meet these requirements may lead to my rejection as an applicant for, or termination from, that job.
- 1 affirm that it is my genuine intent to seek, and if offered accopt, employment in Arkansas State Government, and this application is submitted solely for that purpose and for no other purposes.

Signature:		Date:

Equal Employment Data  This section is designed to collect information which will be used in the completion federal reports and will not be used in the processing of, or remain part of, your appropriation of this section is voluntary.		
Name: Sylvester E Cartwright		
Gender: Male ☑ Female □		
Date of birth:		
Check one of the five (5) listed races which you consider yourself to be:  White		
Black ☑		
American Indian or Alaskan Native		
Asian or Pacific Islander		
Hispanic		
If you do not consider yourself to any of the above please enter other	N.	
Military History		
Certain applicants may be eligible for veterans preference consideration, in compliance will Voterans Preference Act, A.C.A. § 21-3-301 et seq. For specific information and requirements, contact the Human Resources Office of the age applying.		
Have you served at least six (6) years in the National Guard or U.S. Reserve, or have you been honorably discharged from active duty in the United States military, excluding Active Duty for Training (AcDuTra) and Reserve Military Annual Training (AT)?	Yes□ No ☑	
Are you the widow or widower of such a veteran and have you remained unmarried at the time of application?	Yes ☐ No ☑	
If "yes" to either of the above and if selected for an interview, please bring a copy of your appropriate documents to the interview.	DD-214 and other	
Are you a disabled veteran?	Yes □ No ☑	
Are you the spouse of a disabled veteran?	Yes No 🗵	
Are you the widow or widower of a deceased, disabled veteran and have you remained unmarried at the time of application?	Yes No 🖸	
If "yes" to either of the above and if selected for an interview, please bring a current letter Administration and other appropriate documents to the interview.	from the Veterans	
Branch of Service:		
Date of Entry:		
Date of Discharge:		
Type of Discharge:		
Extra questions		
Do you have data management yes		
and/or CRM experience?:  Do you have experience in		
Advanced SQL writing?:		
Do you have experience in higher education?:		
Does applicant meet minimum qualifications?		
Yes, applicant meets minimum qualifications.		
O No applicant days not made minimum qualifications		
O No, applicant does not meet minimum qualifications.  If minimum qualifications NOT met, please select reason below.		
O Does not meet education and/or experience qualifications		
O Does not meet licensure/certification requirements		
O Other		
Made to the condition of the CO and the CO a		
Updated by agadhe02 on 11-15-2016 10:21.34 : Initial Screening		
If changing "Met Requirement", you must explain why:		
Needs Further Review	Save and Send	
Attachments:	cara and octo	
Attach a file: ( Browse	Up oad File	

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## SYLVESTER CARTWRIGHT

	SUMMARY ————
Accomplished Computer Programmer with a rapidly i	ncreasing range of industry experience looking to bring strong e, process management and strong operational skills to a rapidly
growing company.	e, process management and strong operational same to a rapidly
———— Н	IGHLIGHTS —
Working independently	Excellent Customer Skills
Leadership	Team Player
ARGOS - data block design and report writing	*
Ellucian Banner Systems	
Google Apps	
Windows XP	
<ul> <li>Windows 8</li> </ul>	
• SQL	
<ul> <li>ARGOS</li> </ul>	
<ul> <li>MS Office</li> </ul>	
• Banner	
	OMPLISHMENTS

## UALR-HUMAN RESESOURCES

Little Rock, AR

Program Analyst 09/2016 to Current

- · Create and update specialized reports by extracting data from UALR's Banner database using Argos
- Provide reliable, relevant and accurate data to requesting personnel
- Oversight and management of the department's computers, including the lobby computers for applicants including maintaining inventory of all computer equipment
- Oversight and management of the department's Smartboard, including coordination with vendor for repairs and maintenance
- Trains departmental employees on new computer systems and software products as they are implemented
- Respond to request for hardware and software assistance, analyze issues, troubleshoot and resolve issues independently
- Analyze and specify hardware and software needs; respond to product request and recommend courses of action
- Participate in departmental strategic discussions including workflow management, equipment rollouts and services provided and needed by the department
- Create, update and manage information on the department's website using WordPress and HTML
- Perform other duties as assigned

## UALR- OFFICE OF INSTITUTIONAL RESEARCH

Little Rock, AR

Research Assistant 02/2014 to 09/2016

Utilize survey tools, computer software, and other instruments and media as appropriate for efficient and
effective research design, quantitative and qualitative data collection and analysis, and reporting.

- Design, implement, and complete forms and templates for organizational and external data and information reporting purposes.
- Communicate effectively both orally and in writing with college personnel and others.
- Evaluate and respond to requests originating from within and outside the institution; work with requesters to clarify
  their needs and optimize the utility of research results.
- Identify opportunities to develop research capabilities, such as encouraging use of appropriate research questions, methods, and tools.
- Responsible for producing campus-level information and analysis in support of institutional research and
  effectiveness; duties related to assessment including high quality data analyses to support institutional needs.

#### **UALR-TESTING SERVICES**

Little Rock, AR

Research Assistant 10/1992 to 01/2014

- Access data using the tools the college supports (i.e. setting up data queries, managing data requests, working with colleagues to access and report data)
- Applies quantitative and qualitative analytical methods to existing University data sources.
- Designs and develops standardized operational and management reports for internal and external constituencies.
- Applies quantitative and qualitative analytical methods to existing University data sources.
- Designs and develops standardized operational and management reports for internal and external constituencies
- · Supply data for updating reports, programs and graphic presentations
- · Administer national tests to students-LSAT, ACT, Praxis and MPRE
- Provides routine direction, information, and advisement to students and prospective students in regards to testing
  policies, procedures, and outcomes
- Ensures that all test administration is carried out in compliance with relevant university and higher education policies, regulations, guidelines, and standards
- Ensures confidentiality of test results and recommendations; maintains security of testing materials.

EDUCATION —	
BBA: MANAGEMENT	May 1987
University of Arkansas at Little Rock	
Management	
Excellent customer service, SQL, ARGOS, MS Access, MS Office, Microsoft V	√indows, Google Apps,,Ellucian Banner,
ARGOS, and technical support  ADDITIONAL INFORMATIO	N
Exceptional Service Award 2007	
UALR Service to the Campus Community Award 2004	
LIALD Samina to the Community	

- UALR Service to the Campus Community
- Student Choice Staff Person of the Year 2007-2008
- 2010 Service to UALR Award Staff Senate
- Toastmasters Area A2 Speech Contest Winner 2016
- Toastmasters Division A Runner Up Speech Contest 2016

REFERENCES	